



LONDON SOUTH BANK  
UNIVERSITY

Faculty of Health  
and Social Care

# Health and Social Care for Older People

Graham Lister, Visiting Professor LSBU  
Member of the Chalfonts and Gerrards  
Cross Hospital League of Friends



# Who are the elderly needing care?

- Pensioners 11.3 m rising to 13.5 m by 2030
- 75+ rising from 4.7 m to 8.2 m by 2030 but
- Only 28% of 75+ say their health is "not good"
- Care needs and preferences are individual



"The elderly"

Are as different as  
Me (80) and my mum  
Who died at the age  
of 99 since I first  
gave this lecture

"The elderly" are our  
biggest problem and  
our greatest resource"



# Trends over 20 years:

- Success of medical technology means by 2030
  - Ageing LE up 3.5 yrs 65+ now = 25% of population
  - 1.5 yrs more spent in poor health = 20% increase
  - But independence at 85 has also increased 68-81%
- Major health problems expected in 2030
  - Mental illness 17% ~ No of cases doubled
  - Obesity ~ 25-35%, Alcohol problems increasing
  - Diabetes, Cancers, Parkinson's, Dementia. Falls and fractures, mental confusion all increasing rapidly
  - Chronic disease and conditions 21% in 1972, 35% in 2004 and probably over 40% by 2030

# Who Provides Our Care

See Engaging with  
Care a vision for  
the future health  
and care workforce  
[here](#)

Doctors: 34,000 GPs  
112,000 hospital doctors  
Nurses 311,000  
and AHPs 140,000

Plus 350,00  
Clinical support  
staff and 350,000  
other support staff  
see [here](#)

Social care workers  
1.2 – 1.8 million

Informal  
carers  
5.9- 6.8 million

Self carers  
~ 16 million

Community ~ 50 million



# Self Care and Co-Production



- Some 16m people in England have long term conditions, forecast to increase to 20m by 2030
- Steps have been taken to:
  - Develop training and aids to self-care including:
    - Expert patient training programmes
    - Gadgets to monitor conditions such as diabetes
    - Training aids to prevent falls and applications to monitor falls and movement of confused people
- But long-term conditions require self-care
  - Need for more support for Community Groups
  - That help people sustain each other in self- care
- This must be co-produced with community groups

# The Future of Informal Care



- 70% of support care is provided by informal carers who help to look after 7 million people
- Demand for care will increase by 25-30%
- But note trends towards:
  - Increasing numbers of carers will be 75+ in 2030
    - Ability to care declines sharply over age of 75
  - Elderly likely to be divorced and alone, of the 65+
    - Single person household now 32% could rise to 40%+
    - Those living alone more likely to have chronic illnesses
    - And make greater use of GP and A&E services
    - 20% of GP appointments are for non-medical needs
    - 16% live in relative poverty (after housing costs)

# The Future of Social Care

- There are some 90,000 professional social workers in England in NHS and LAs (and 5% in other) about 24,000 LA SWs work with adults.
- They help people with multiple problems including mental and physical, mostly older people, to address their needs with families, communities, voluntary and public services.
- Caseloads typically 30 (but for some it can be as high as 100 people). They provide access to 1.1 to 1.6 million care support staff such as home helps.
- But number of SW posts is declining, due to financial pressures and many leave SW posts.
- And inadequate training of care support staff is evident
- Leaving the EU will reduce no of care workers available

# The Future of Homes for the Elderly



- There are some 250,00 people in 10,000 residential care homes for elderly people in England, about 4,500 with nursing support and 5,500 without but all with increasing dependency.
- By 2035 demand is forecast to rise fourfold
- There were 340,000 housing units in England with support for elderly residents in 2015 demand is projected to rise to 535,000 by 2030.
- But numbers of homes and places has declined in recent years due to financial pressure and failure to achieve acceptable standards of care.
- Current trends show these targets will not be met



# Primary Care Pressures

- There are about 1,750 patients for each whole time equivalent GP and about  $\frac{1}{2}$  wte practice nurse, and  $\frac{1}{2}$  a community nurse (health visitor or other) 300 of these patients are now over 65 but by 2030 there will be 400
- People over 85 visit primary care 12-13 times a year, more than twice the average of 5-6 visits per person
- GPs under strain as care needs are increasingly complex
- Continuity of primary care is vital for older people but
  - Patients are now registered with a practice not a GP
  - GPs are no longer responsible for 24 hour care
  - Many GPs now work part time
  - Systems to support continuity are poor
- Numbers of GPs and Community Care Nurses are declining though overall number of primary care staff is increasing

# Hospital stay trends

- People over 70 average over one hospital visit per year (general population one every 5 years)
  - More than 50% of bed days are used by 65+
- Hospitals are increasingly intensive as number of beds declines and length of stay reduces
- The patient experience of hospital care:
  - Confusion, affects from 15-50% of over 70s
  - Dealing with 27 health professionals is confusing.
- Failure to manage transition from hospital to home is a major source of pressure in care.
  - Due to inadequate coordination
  - And lack of funding for social care

# What might older people tell us?



- Michael Young, in hospital, for what turned out to be the last time, wrote me a note (as Chair of the College of Health, which he founded):
  - "Why can't we record discharge interviews and make them available from people's home phone. There was a lot of important information for me, my family, and maybe my GP but I am sure patients like me can't remember much of it".
  - He had a good point but in the NHS, no one was prepared to listen Matt Hancock told me they were taking action but I don't see it.

# Care should include support for Dying

- Most people (56%) want to die at home
- Or in a hospice (24%) but
  - 56% die in NHS and 10.5 in other hospitals
  - 10.4% die in care homes,
  - Only 4.3% die in hospices and
  - 18.6% die in their own home
- Better support in people's homes and
- More hospice care is needed but we also need
- Better care and dignity for death in hospitals

# Physical/ mental /social/ primary/acute care.

- We were trying to define irrelevant boundaries
  - By 85 more than 25% of people have Dementia
  - 30% Residential care occupants ~ AD or confused
  - 68% Nursing home occupants ~ mental impairment
  - Those affected will rise from 1m to 1.4 by 2040
- Many elderly people need a continuum of physical /mental/primary/acute health and social care
  - This includes: friendship, staying physically and mentally active, housing, holidays, finance, shopping, transport, family contact and many other aspects of a better life in old age.



# Preparing for the Future



- A response to these challenges resulted from consultations across the NHS led by Simon Stevens:
  - The NHS Five Year Forward View 2014
  - The NHS 10 Point Efficiency Plan 2014
  - The General Practice Forward View 2016
  - The Integration and Better Care Fund Policy Framework 2017-19
  - NHS Long Term Plan 2019
  - GP Contract 2019 and CCG Contract Guidance
  - Universal Personalised Care: Implementation Plan 2019
- These plans show a major evolutionary change responding to demand and led by best practice not top down instruction.
  - Unfortunately they were not matched by ideas for the funding and operation of social care due in ~~2018-2020~~ Lord knows when

# The NHS Five Year Forward View



The 2014 Forward View [here](#) recognised future financial constraints: sets priorities for achieving service improvements and financial sustainability, including:

- **To provide urgent and emergency care:** 24 hrs a day 7 days a week by working with community services and councils to reduce pressures.
- **To reverse the decline in primary care funding:** more GPs, Clinical Pharmacists and Mental Health Therapists and extended evening and weekend appointments.
- **Improve services for cancer patients and people with Mental Health problems:**
- **Improved prevention and care services:** to enable frail and elderly people to live independent lives by integrated funding and provision of health and care services.
- **Implementing the NHS Ten Point Efficiency Plan:** recognising the skills of all staff and their leadership skills and using technology innovations to transform services.
- **The NHS to improve efficiency by 2.4%:** providing better, safer care to more people

# The NHS Funding and Efficiency 10 Point Plan



- The NHS Five Year Forward View includes a plan to improve efficiency by 2.4% see [here](#) by steps to:
  1. Reduce demand for hospital beds by extending home care and care in the community
  2. Reduce use of temporary agency staff
  3. Make better use of NHS procurement power
  4. Improve use and price of medicines, to reduce waste, extend use of drugs that save future health costs and improve negotiations with suppliers.
  5. Reduce avoidable demand for services, by better referral and prevention services
  6. Reduce unwarranted variation in the quality and efficiency of services
  7. Make better use of estates, infrastructure and clinical support services
  8. Reduce administrative costs
  9. Collect income more effectively
  10. Ensure improved financial control

# Integration and Better Care

The Integration and Better Care Fund Policy Framework 2017-19 (see [here](#)) called for:

- Better integration with Voluntary, Community and Social Enterprise to support group and individual self-care
- Better integration of Primary Care and Social Care
- Better integration with Acute and specialist services.

Co-ordinating health and social care services around the individual, so that it feels like one service.

## From...

"I have to tell my story multiple times to different people"

"I'm left waiting for services whilst commissioners argue over who pays"

"I don't get a say in my treatment"

"When I'm discharged from a service, I'm not sure where to go next"



## ...To

"I completed an integrated care plan, setting out who will provide care and support to me and when"

"I receive more care in or near to my home, and haven't been to hospital for ages"

"I feel fully supported to manage my own conditions and live independently"





# The General Practice Forward View 2016



- The GP Forward View 2016 (see [here](#)) promised:
  - More funding - 14% increase £2.4b more by 2021
  - Plus £500m - Sustainability & Transformation Plans
  - Includes £40m resilience + £16m for GP "burn out"
  - £206m for more GPs plus Clinical Pharmacists + Receptionist + Practice Nurse Development + 1,000 Physician Associates + 3,000 Mental Health Workers
  - £246m for practice redesign, increased use of IT to enable online services, new models of care, improved co-ordination with hospital care
  - £900m capital investment in primary care facilities.



# Primary Care Networks



As a result of 2019 BMA/DH negotiation of GP contracts Clinical Commissioning Groups were asked to fund the creation of Primary Care Networks with a target of June 2019 in the NHS Operational Planning and Contracting Guidance 2019/20 [here](#) £1.50 -£2.00 per head funding.

The concept of Primary Care Networks enabling larger teams of health and social care professionals to work with local community organisations emerged from case studies demonstrating their cost effectiveness see [here](#).

There is limited NHS guidance on how to set up PCNs but as in our case networks usually serve 30-50,000 people.

PCNs should select a Clinical Director define their catchment area and determine their governance and finance structure. See the BMA Primary Care Network Handbook [here](#)

# Vanguard STP models of care



- In 2015, the NHS invited NHS organisations and partnerships to apply as Sustainable Transformation Partnerships (STPs) to become 'vanguards' for new care models programme, one of the first steps towards delivering the NHS Five Year Forward View and supporting improvement and integration of services 50 models were chosen
- The Buckinghamshire, Oxfordshire and West Berkshire STP (BOB) Integrated Care System was developed through this process.

# Aims of the Integrated Care Strategy



The STP known as BOB developed its Integrated Care Strategy (see [here](#)) with the following aims:

- Shift the focus from treatment to prevention.
- High quality primary, community and urgent care.
- Collaborate to deliver equality and efficiency.
- Improve mental health services
- Better commissioning for value and outcomes
- A flexible and collaborative workforce.
- Better use of digital technology for patients
- DHSS is now focussed on Neighbourhood Health

# The Integrated Care Strategy



The Buckinghamshire, Oxfordshire and West Berkshire Integrated Care Strategy was developed through consultation and pilot programmes at Thame and Marlow, key components include:

- Better integration of physical and mental Primary, Community and Social Care
- Greater focus on key fields, e.g. prevention and wellbeing, Mental Health and Cancer care, Diabetes and community support groups
- Neighbourhood Hubs for Health and Wellbeing serving 100-150,000 people, with hospital at home and day hospital services closer to home with VCSE.
- Integrated teams working with Primary Care Networks and local groups in communities of 30-50,000 people to provide integrated health and social care including: community nurses, occupational therapists, physiotherapists, social workers, psychiatric nurses, psychiatrists and pharmacists
- Greater use of IT e.g. online appointments, access to health records and devices that support self care and monitoring - this requires patient learning

# Plans for Universal Personalised Care



This NHS plan see [here](#) developed from consultations with NHS, professional and VCSE organisations. It shows how lessons learnt from Vanguard programmes, such as BOB ICS could be implemented across the NHS, its principles include :

1. Shared decision making
2. Personalised care and support planning
3. Enabling choice, including legal rights to choice
4. Social prescribing and community-based support
5. Supported self-management
6. Personal health budgets and integrated personal budgets.

Community support enabled by a Community Hub for Wellbeing, Integrated Neighbourhood Teams and Social Prescribing is a fundamental basis for Personalised Care provided by a Neighbourhood Health and Wellbeing Centre.



# The NHS Long Term Plans 2015 and 2025



The 2015 plan represented an agreement with Government on priorities and funding for the NHS. It called for:

- More investment in Integrated Primary and Community Care
- More personalised care.
- Greater focus on community health, wellbeing and prevention
- More investment in Mental Health services


The 2025 plan places further emphasis upon

- Shift from Hospital to Community Care based on Neighbourhood Health Centres providing integrated personalised care
- Digital Transformation including further development and use of the NHS App and assistance to community users of tech
- Greater Focus on Prevention: including government tax and regulation and local initiatives to promote healthier lifestyles.

# What we have learnt

- We have learnt from these national and regional initiatives through consultations led by Buckinghamshire Healthcare NHS Trust (BHT) and talks with Friends from Marlow Community Hub, that:
  - Our Hospital would be an ideal location for a Neighbourhood Health and Wellbeing Centre being centrally located for South Bucks and Chiltern .
  - We have a quiet location, good access, parking, garden, space and rooms (currently housing medical records) and adjacent empty Community Clinic.
  - We offer many clinics and services at the hospital and in people's homes, the Friends are supporting the development of further services.
  - We are close to three Primary Care Practices working together in the Chalfonts Primary Care Network (pop 31,000) and we also serve patients in the five practices of the South Bucks PCN (pop 50,000)
  - We have contacts with some 400 local organisations that are keen to support health and wellbeing

# What could the League of Friends offer?



- We have local knowledge and support from community groups and organisations and funds totalling some £2m.
- Our terms of reference prevent us from directly funding services which are the responsibility of the NHS or Local Authorities
- We can support "extra" facilities for patients and staff e.g. furnishing of rooms, computing facilities and food or drink machines
- We can support the development of clinics as we have for audiology and hopefully ear cleansing and other services for older patients.
- We could bring together PCN services such as Social Prescribing and BHT services such as CATS (Community Assessment and Treatment)
- We could support facilities for eHealth to help people use the technology to support hospital at home services and to monitor it.
- We could develop further our communication with community groups and organisations, we already held meetings to support befriending
- We can help to transform services around the needs of local people

**This is the  
Care We Want**

